



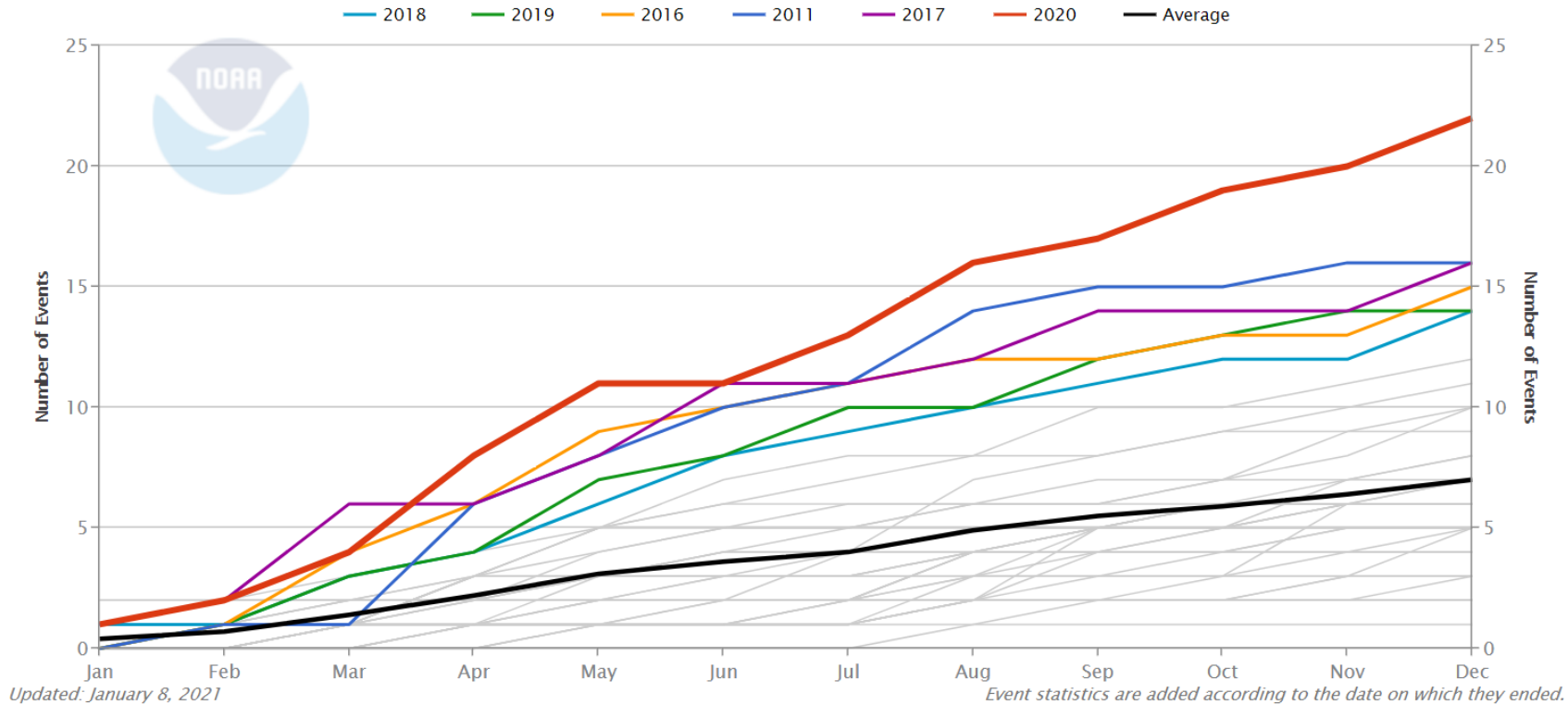
Department of  
Financial Services

# Proposed Guidance for New York Domestic Insurers on Managing the Financial Risks from Climate Change

April 8, 2021

# Physical Risks from Climate Change are Accelerating

1980–2020 Year-to-Date United States Billion-Dollar Disaster Event Count (CPI-Adjusted)



# Transition Risks are Accelerating

- **Policy and Regulation Change**
  - U.S. rejoined the Paris Agreement
  - Globally, governments are taking climate measures
- **Low-Carbon Technology Advancement**
  - Renewables to supply one-third of the world's electricity by 2025
  - Lifetime ownership of electric vehicles cheaper than gasoline cars
- **Changes in Public Sentiment and Demand Patterns**
  - 63% of U.S. adults worried about climate change
  - Worldwide proliferation in climate-related lawsuits
  - Net zero pledges by companies, banks, and asset owners/managers

# Financial Risks from Climate Change

- **Financial markets are pricing climate risks but not enough**
  - Fossil fuel stocks' losses vs. renewables stocks' gains
  - [Meaningful carbon premium in stocks around the world](#)
  - [U.S. homes in floodplains estimated to be overvalued by \\$34 billion](#)
- **Credit rating agencies have taken notice and actions**
  - [Moody's identified \\$8.7 trillion in rated debt with heightened climate risks.](#)
  - [S&P downgraded oil & gas companies.](#)
- **Federal financial regulators increase focus on climate**
  - Federal Reserve Board
  - Securities and Exchange Commission
  - Federal Housing Finance Agency

# Purpose of the Guidance

- Support our insurers in managing the financial risks from climate change (“climate risks”)
- Serve as a basis for supervisory dialogue
- DFS to develop timeframe by which insurers should have fully embedded their approaches to managing climate risks in the areas laid out in the guidance

# Basis for the Proposed Guidance

- Discussions with NY insurers
- Review of insurers' ERMs and ORSAs
- Review of insurers' existing disclosure materials
- NY Insurance Law, NAIC manuals
- International regulators' publications and guidance

# Guiding Philosophy

- Climate change requires a **strategic** approach.
- A **proportionate** approach.
- Assess and manage both **physical** and **transition** risks on both **assets** and **liabilities**.
- Insurers' approach should **mature over time**:
  - Qualitative → quantitative
  - A few risk factors → more risk factors
  - Short term → medium to long term in scenarios and strategies
- **DFS's supervisory approach will evolve with insurers.**

## 3.1 Proportionate Approach

- Small insurers  $\neq$  less climate risks
- Scenario analysis can be used by everyone



## 3.2 Materiality

- Insurers should make **informed judgments** about the significance of climate risks to their businesses.
- NAIC Examiners Handbook materiality benchmarks:
  - 5% of surplus or one-half of 1% of total assets
  - Subject to professional judgment and circumstances
- Certain risks may be material based on **external factors**

## 3.3 Risk Culture and Governance

### 3.3.1 Board Governance

- The board should **understand** and **assess** relevant climate risks
- Insurers should **designate** a member or committee of the board as well as a member of senior management to be **responsible for climate risks**, even if climate risks are not considered material now.

## 3.3.2 Risk Appetite

- Insurers should have a written risk policy with risk tolerance levels and limits for financial risks.
- Factors to consider:
  - Long term financial interest
  - Results of scenario analysis
  - Uncertainty and sensitivity of climate risks
- Start the process and evolve over time

## 3.3.3 Organizational Structure

- Include relevant control functions
- Clear roles and functions, processes and procedures
- Conduct objective, independent, and regular reviews
- Develop climate risk expertise at the board and employee levels
- Consider remuneration to align incentives

## 3.4 Business Models and Strategies

- Insurers are already exposed to climate risks and opportunities
- Be aware of changes in business environment and address them strategically
- Business strategy should be implemented at the entity, business unit, and product line level.
- Use scenario analysis and stress tests to help set business models and strategy
- Document the analysis

## 3.5 Risk Management

### 3.5.1 Risk management framework

- Address climate risks through **existing ERM functions**
- Identify, assess, monitor, manage, and report on their exposure to these risks
- Document in their written ERM and board risk reports the climate risks considered
- Manage and monitor risks over a long-term horizon
- Review the analysis on a regular basis

## 3.5.1 Risk management framework

- Risk identification and prioritization
- Risk appetite, tolerances, and limits
- Risk management and control
- Risk reporting and communication

## 3.5.2 Climate's Impact on Existing Risk Factors

- **Credit risk** – Effect of physical and transition risks on counterparties' profitability and viability
- **Legal risk** – Climate-related regulatory requirements, risk of litigation for failing to adapt to climate change or to avoid or minimize adverse impacts on the environment
- **Liquidity risk** – A lack of reliable information on climate-sensitive exposures could cause procyclical market dynamics



## 3.5.2 Climate's Impact on Existing Risk Factors

### Market risk

- Consider how physical and transition risks affect current and future investments
- Monitor on an ongoing basis
- Consider timeframe of climate risks relative to maturity of fixed income assets, and sudden credit rating changes

## 3.5.2 Climate's Impact on Existing Risk Factors

- **Operational risk** – Consider how climate-related events adversely impact assets and business continuity
- **Pricing and underwriting risk** – Consider:
  - Increased natural catastrophes → increased claims
  - Transition risks' impacts on underwriting
- **Reputational risk** – Consider negative publicity from:
  - Underwriting or investing in high-carbon sectors
  - Reduction in insurance affordability or availability

## 3.5.2 Climate's Impact on Existing Risk Factors

### Strategic risk – Consider:

- How climate risks affect competitive position and financial condition
- Constraints on business caused by risk-based pricing rising beyond demand elasticity and customer willingness to pay
- Correlation between liabilities and assets

## 3.5.3 ORSA

- Describe how climate risks are identified, categorized, managed, and monitored, including assessment tools and methods used
- If climate risks are **not material, document the justification.**
- If climate risks are **material, document assessment process.**
- **Proportionate** approach
- Asses **short-** and **long-term** risks
- **Implement** climate-related policies and procedures **at the entity level**, using group's expertise and resources where appropriate

## 3.6 Scenario Analysis

Why use scenario analysis for managing climate risks?

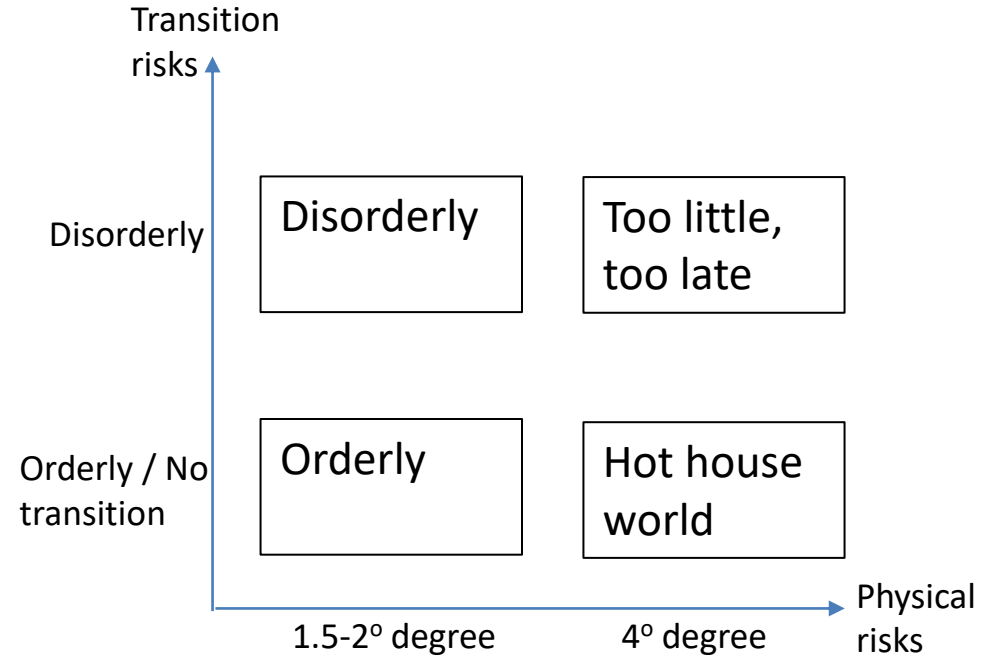
- Past  $\neq$  Future
- Inherent uncertainty of climate risks
- Need longer term thinking and planning

# How is Scenario Analysis for Climate Different?

- Scenarios considered: physical and transition risks
- Time horizons considered

## Aspects that are the same

- Both liabilities and assets (for P&C insurers)
- Not relying solely on historical data



## 3.6 Scenario Analysis

- Use scenarios to understand the impact of climate risks on solvency, liquidity, and ability to pay claims. Consider:
  - Whether reactive actions are realistic or not
  - Merits of precautionary actions
  - Climate risks not fully reflected in asset pricing
  - Abrupt shifts in market
- There are publicly available resources on scenario analysis.
- Can be qualitative to start.

## 3.7 Public Disclosure

- Publicly disclose approach to managing climate risks
- Go beyond operational metrics and cover physical and transition risks' impacts on underwriting, investments, and strategies
- Encourage disclosure by the wider economy
- Disclosure approach to mature over time
- Engage with Taskforce for Climate-related Financial Disclosure (TCFD) and other initiatives



# Public Consultation Process

- Webpage:  
[https://www.dfs.ny.gov/industry\\_guidance/climate\\_change\\_public-consultation](https://www.dfs.ny.gov/industry_guidance/climate_change_public-consultation)
- Submission: [insurance\\_climate\\_guidance@dfs.ny.gov](mailto:insurance_climate_guidance@dfs.ny.gov)
- Deadline: 11:59 p.m. EDT on Wednesday, June 23, 2021
- Who can comment? – Anyone and everyone
- All comments, including commenters' info, will be posted
- Comment template available on webpage

7 [Template for Comments](#)

## 8 Detailed Guidance for New York Domestic Insurers on Managing the Financial Risks from Climate Change

9 **Deadline: Wednesday, June 23, 2021 at 11:59pm**

11 **Institution/Company**

**Title**

14 **Name**

17 **Email address**

**Phone number**

**Please enter your comments on this chart. When entering feedback, please make sure that:**

- each comment deals with a single issue only;
- you indicate the relevant section by using the drop down menu in the Section column;
- you indicate the relevant paragraph(s) by specifying the paragraph number(s) in the Paragraph Number(s) column; and
- you indicate whether your comment is a proposed amendment, clarification or deletion.

**Please feel free to insert more rows if you have more comments.**

**If you have general comments not tied to a specific section, please enter them in the General Comments Section at the bottom of the page.**

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**Please submit your comments to [insurance\\_climate\\_guidance@dfs.ny.gov](mailto:insurance_climate_guidance@dfs.ny.gov).**

ID	Section	Paragraph Number(s)	Type of Comment	Detailed Comment
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2				
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ID	Section	Paragraph Number(s)
1		
2	1. Introduction	
3	2. Financial Risks from Climate Change	
4	3. Proposed Detailed Guidance	
5	3.1 Proportionate Approach	
6	3.2 Materiality	
7	3.3 Risk Culture and Governance	
8	3.4 Business Models and Strategies	
9	3.5 Risk Management	

ID	Section	Paragraph Number(s)	Type of Comment
1			
2			Amendment
3			Clarification
4			Deletion
5			
6			

42

43 **General Comments**

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